

# Budget Process Overview and Cost Allocation Methodology

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# Cost Allocation Agreement Guiding Principles

- Operate a <u>consolidated regional public transportation system</u> within and between the Participating Cities.
- The method of <u>allocating costs and revenues</u> will be based on service provided and revenues generated in <u>each individual city</u>.
- Each participating city will have final determination on the type, amount and location of <u>public transportation service provided within its</u> <u>borders</u>.
- To recognize the distinct characteristics of each cities and to insure that each city is equitably allocated <u>only the net cost of providing public</u> <u>transportation services for its citizens</u>, separate operating cost and passenger revenue allocation formulas will be used.

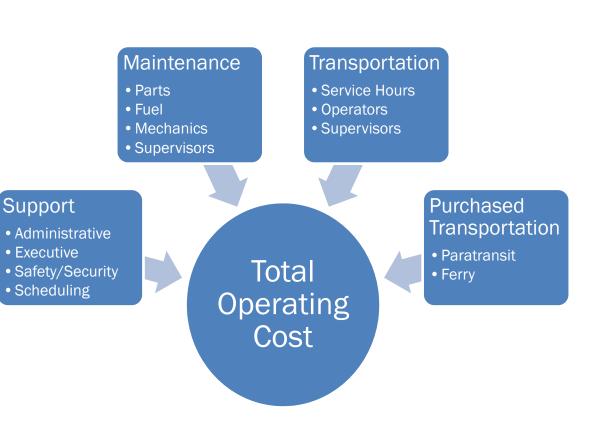
# **Operating Costs Components**

#### By transit mode:

 Operators, mechanics, fuel, materials, supervision, mode specific training, and material directly related to the mode.

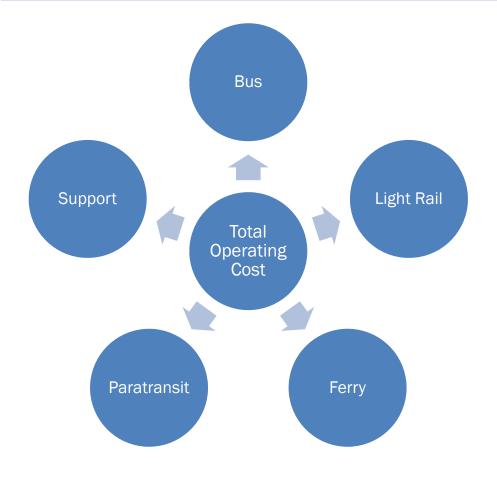
### Costs of services **shared by multiple modes**:

 Facilities maintenance, utilities, insurance, safety, communications, technology, accounting, training and other related costs that support performance of transportation services.





### **Operating Costs by Service Type**

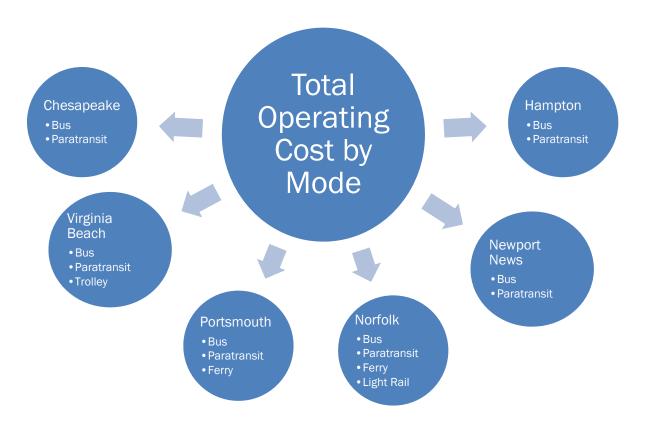


- Total Operating Cost are segregated by mode (service type).
- A modal cost per hour is determined by dividing the costs by mode by the total number of service hours by mode.
  - The modal cost per hour is unique to each mode of service.

### **Operating Costs by City & Service Type**

Service levels and types are determined independently with each city annually (Transit Service Plans).

The method of allocating costs and revenues will be based on service hours provided and revenues generated in each individual city (Article III Paragraph B).



### **Funding Sources**

#### **Operating Budget**











**Federal Transit** 

**Administration** 

### **Funding Sources**

#### **Operating Budget**











#### Federal Transit Administration

#### **Capital Projects**



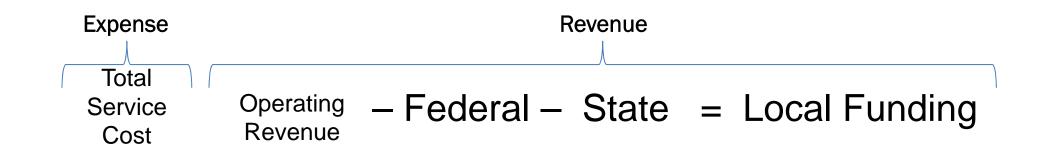




## **"True Up" Process**

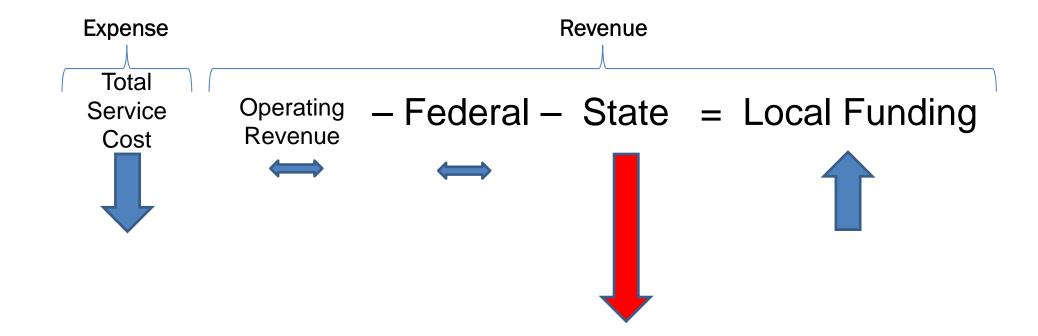
- The "True Up" is a recurring annual process.
- Basis: Calculation Of Local Share Of Operating Costs
  - Farebox revenue is captured by route and/or city and subtracted from service costs to determine if a deficit exists. If a deficit exists, federal aid (FA) and state aid (SA) will be applied. If funds are required after farebox revenue, FA and SA and any other assistance are applied to costs, the city approving services will provide the funds.

### **"True Up" Process**





## **"True Up" Process**







# Budget Process Overview and Cost Allocation Methodology

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# MARCH FY 2017 Financial Report

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# Updates Since March Work Session/ Board Meeting

- Continue cost avoidance and reduction strategies
  - o Critical adjustments to support staff levels
  - o Hiring freeze on all non-essential, non-safety positions
  - Adjustments/reductions to non-essential activities
  - Continue to reduce the need for operator overtime
  - Address ridership trends affecting fare revenue
  - Continue to facilitate general cost avoidance and reduction strategies

# Updates Since March Work Session/ Board Meeting

- Explore potential service refinements
  - o Shoulders of the service day
  - Span of service
  - Days of operation
  - Service frequencies
- Continued communication with Commission and localities
  - MFAC to meet monthly and quarterly with ABRC
- Establish External/Legislative Affairs Committee and pursue new funding sources

### **REVENUE & RIDERSHIP KPI's**

### MARCH FY17

KPI	Target	Actual	Variance
Average Fare per Rider	\$1.00	\$1.07	\$0.07
Average Fare per GoPass365 Rider	\$1.00	\$1.07	\$0.07
Average Cost per Rider	\$6.14	\$6.50	(\$0.36)
Local Investment per Rider	\$2.64	\$2.46	\$0.18
Farebox Recovery Ratio	20%	16%	-4%

Average fare per rider is better than budget by 6.5%, and average fare per GoPass365 rider is better than budget by 6.9%.

Local investment per rider is under budget by 6.8%, and average cost per rider exceeds projections by 5.9%.

The cost recovery ratio is total farebox revenue divided by operating expense and is currently under target by 3.6%.



### **OPERATING FINANCIAL STATEMENTS** MARCH FY17

Monthly						FISCAL YEAR 2017		Year to Date						
	Current Year					Dollars in Thousands		Current Year						
	Budget	get Actual Variance		)		_	Budget Actual Var				Variand	ance		
\$	1,493.6	\$	1,302.5	\$	(191.1)	-12.8%	Passenger Revenue	\$	13,988.4	\$	11,760.3	\$	(2,228.1)	-15.9%
	110.4		41.6		(68.8)	-62.3%	Advertising Revenue		993.8	\$	533.1		(460.6)	-46.4%
	182.7		179.1		(3.6)	-2.0%	Other Transportation Revenue		1,633.5		1,612.0		(21.5)	-1.3%
	5.0		6.7		1.7	33.4%	Other Non-Transportation Revenue		45.0		75.7		30.7	68.2%
\$	1,791.7	\$	1,529.9	\$	(261.8)	-14.6%	TOTAL REVENUE		16,660.6	\$	13,981.1	\$	(2,679.5)	-16.1%
\$	4,887.4	\$	4,979.6	\$	(92.2)	-1.9%	Personnel Services	\$	46,214.4	\$	47,604.0	\$	(1,389.6)	-3.0%
	738.4		566.5		171.9	23.3%	Services		7,217.9		6,129.4		1,088.5	15.1%
	1,012.7		923.4		89.3	8.8%	Materials & Supplies		8,438.2		8,327.0		111.2	1.3%
	115.4		121.8		(6.4)	-5.6%	Utilities		1,052.3		982.2		70.1	6.7%
	414.8		354.6		60.1	14.5%	Casualties & Liabilities		3,732.5		3,189.1		543.4	14.6%
	704.3		707.4		(3.1)	-0.4%	Purchased Transportation		6,338.7		6,234.0		104.7	1.7%
	237.4		184.6		52.8	22.2%	Other Miscellaneous Expenses		2,093.8		2,053.8		40.0	1.9%
\$	8,110.4	\$	7,837.9	\$	272.5	3.4%	TOTAL EXPENSE	\$	75,087.7	\$	74,519.5	\$	568.2	0.8%
\$	6,318.7	\$	6,308.0	\$	10.6	0.2%	SUBSIDY	\$	58,427.1	\$	60,538.4	\$ (	(2,111.3)	-3.6%

For the month of March, operating revenues and expenses vary with projections by 14.6% and 4.0%, respectively.

Fiscal year-to-date operating revenues fall below expectations by 16.1%; however, operating expenses are under budget by 0.8%.

### **OPERATING FINANCIALS (cont.)**

### MARCH FY17

		MON	THLY RE	SULT	s		FISC	AL YEAR	2017			YEAF	R-TO-DATE R	ESU	LTS	
Mar-FY17 Variance FY17				Dolla	rs in Thous	sands		F١	(17			Variance	FY17			
	Budget	A	ctual		\$	%					Budget		Actual		\$	%
\$	1,791.7	\$	1,529.9	\$	(261.8)	-14.6%		REVENUE		\$	16,660.6	\$	13,981.1	\$	(2,679.5)	-16.1
\$	8,110.4	\$	7,837.9	\$	272.5	3.4%		EXPENSE		\$	75,087.7	\$	74,519.5	\$	568.2	9.0
\$	6,318.7	\$	6,308.0	\$	10.6	0.2%		SUBSIDY		\$	58,427.1	\$	60,538.4	\$	(2,111.3)	-3.6
	20%		17%				FARE	BOX RECO	VERY		20%		16%			
Operating Revenue																
	\$2.5		FY16				(i	n Millions	of Dollars)							
			FY17													
	\$2.0															
	\$1.5									_		-				
	\$1.0															
	\$0.5				_	_		-		_		-		_		
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	\$10.0		FY16				(i)	n Millions d	f Dollars)							
	\$10.0		FY17													
	\$8.0													_		
	\$6.0 -				-	-				-		-				
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HAMPTON ROADS TRANSIT

# Updates Since March Work Session/ Board Meeting

- Continue cost avoidance and reduction strategies
  - o Critical adjustments to support staff levels
  - o Hiring freeze on all non-essential, non-safety positions
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### **MARCH FY17 OPERATING FINANCIALS (cont.)**

Y	EAR-TO-DATE	RESULTS		FISCAL YEAR 2017	YEAR-END PROJECTIONS						
FY	′17	Variance	FY17	Dollars in Thousands	F١	′17	Variance FY17				
Budget	Actual	\$	%		Budget	Actual	\$	%			
\$ 16,660.6	\$ 13,981.1	\$ (2,679.5)	-16.1%	REVENUE	\$ 22,327.7	\$ 18,536.5	\$ (3,791.2)	-17.0%			
\$ 75,087.7	\$ 74,519.5	\$ 568.2	0.8%	EXPENSE	\$ 99,480.0	\$ 98,401.3	\$ 1,078.7	1.1%			
\$ 58,427.1	\$ 60,538.4	\$ 2,111.3	3.6%	SUBSIDY	\$ 77,152.3	\$ 79,864.8	\$ 2,712.5	3.5%			
				SUBSIDY FUNDING							
\$ 13,087.1	\$ 15,737.3	\$ 2,650.2	20.3%	STATE	\$ 17,338.5	\$ 20,849.6	\$ 3,511.1	20.3%			
\$ 13,037.5	\$ 12,007.3	\$ (1,030.2)	-7.9%	FEDERAL	\$ 18,100.4	\$ 18,403.7	\$ 303.3	1.7%			
				LOCAL:							
\$ 1,964.8	\$ 1,897.1	\$ (67.7)	-3.4%	CHESAPEAKE	\$ 2,532.2	\$ 2,348.0	\$ (184.2)	-7.3%			
\$ 5,421.6	\$ 5,674.8	\$ 253.2	4.7%	NEWPORT NEWS	\$ 6,960.9	\$ 6,995.9	\$ 35.0	0.5%			
\$ 3,374.2	\$ 3,504.1	\$ 129.9	3.8%	HAMPTON	\$ 4,332.5	\$ 4,265.4	\$ (67.1)	-1.5%			
\$ 14,355.1	\$ 14,482.3	\$ 127.2	0.9%	NORFOLK	\$ 18,652.7	\$ 17,907.6	\$ (745.1)	-4.0%			
\$ 2,125.4	\$ 2,247.1	\$ 121.7	5.7%	PORTSMOUTH	\$ 2,742.5	\$ 2,758.0	\$ 15.5	0.6%			
\$ 5,061.4	\$ 4,988.4	\$ (73.0)	-1.4%	<b>VIRGINIA BEACH</b>	\$ 6,492.3	\$ 6,336.5	\$ (155.8)	-2.4%			
\$ 58,427.1	\$ 60,538.4	\$ 2,111.3	3.6%	TOTAL SUBSIDY	\$ 77,152.3	\$ 79,864.8	\$ 2,712.7	3.5%			

### **RIDERSHIP STATS**

### **MARCH FY17**

MO	NTHLY RESULT	S		YEAR TO DATE RESULTS				
	March FY17				FY17			
Target	Actual	Variance	MODE	Target	Actual	Variance		
1,180,100	1,038,755	(141,345)	BUS TRANSIT	10,620,896	9,461,577	(1,159,319)		
118,502	105,587	(12,915)	LRT	1,066,517	974,347	(92,170)		
23,959	11,417	(12,542)	FERRY	215,633	157,386	(58,247)		
27,443	33,264	5,821	PARATRANSIT	246,989	271,286	24,298		
1,350,004	1,189,023	(160,981)	SYSTEM TOTAL	12,150,034	10,864,596	(1,285,438)		

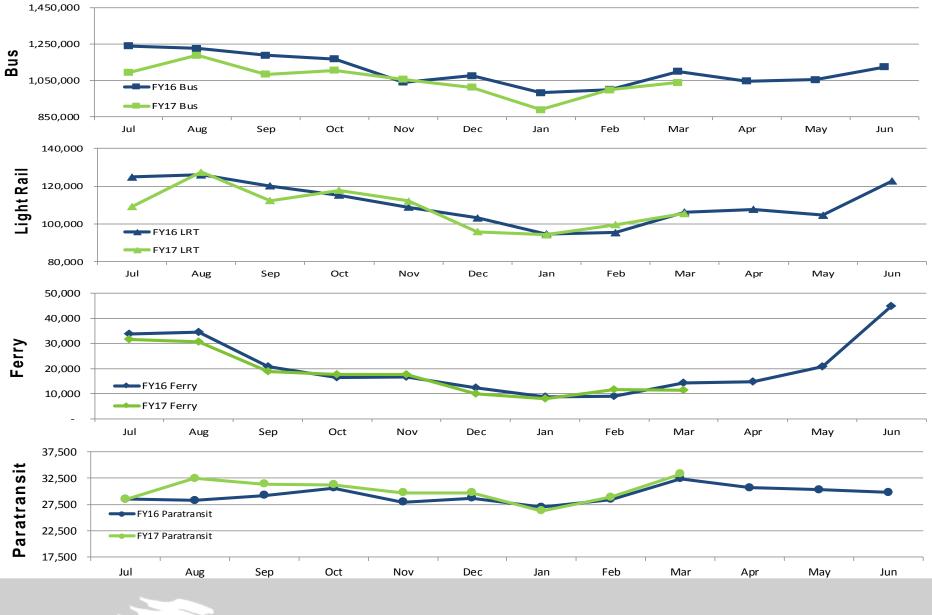
For the month of March, ridership came in 13.5% under target. March ridership this year is 11.8% lower, overall, than last year but 9.0% higher for paratransit.

МС	ONTHLY RESUL	TS		YEAR TO DATE RESULTS			
Mar-FY16	Mar-FY17			FY16	FY17		
Actual	Actual	Variance	MODE	Actual	Actual	Variance	
1,099,262	1,038,755	(60,507)	BUS TRANSIT	10,017,690	9,461,577	(556,113)	
106,301	105,587	(714)	LRT	995,180	974,347	(20,833)	
14,250	11,417	(2,833)	FERRY	166,454	157,386	(9,068)	
32,362	33,264	902	PARATRANSIT	260,950	271,286	10,336	
1,252,175	1,189,023	(63,152)	SYSTEM TOTAL	11,440,274	10,864,596	(575,678)	

Year to date ridership is 5.3% below target. Ridership this time last year was 5.3% higher, overall.

**RIDERSHIP GRAPHS** 

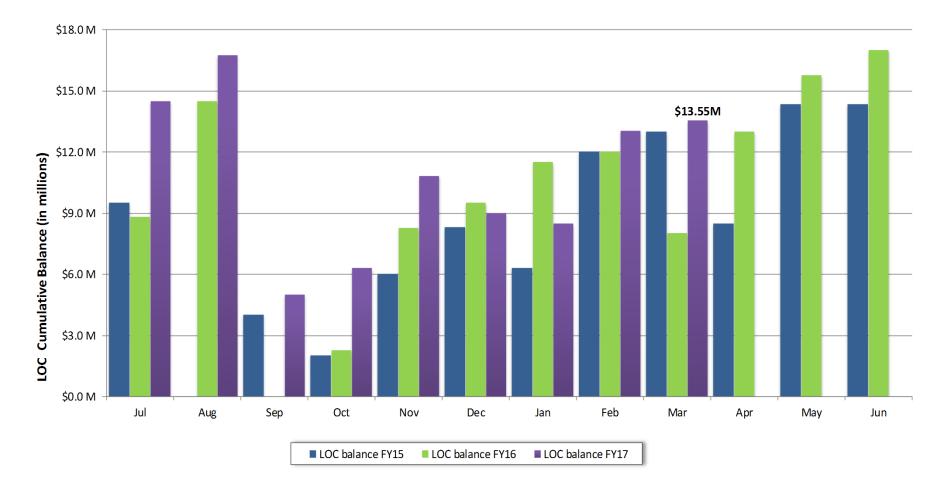
MARCH FY17



HAMPTON ROADS TRANSIT

### **LINE OF CREDIT**

### **MARCH FY17**



The line of credit balance as of March 31<sup>st</sup> is \$13.55M.

HAMPTON ROADS TRANSIT

### **PROCUREMENTS BETWEEN \$50K-\$100K MARCH FY17**

	March 2017											
<u>Contract</u>			<u>Funding</u>	Method of	Award			Performance				
<u>Number</u>	Contract Description	<u>Cost Center</u>	<u>Source</u>	Procurement	<u>Amount</u>	Award Date	Awarded Vendor	Period				
17-74644	Structured Cabling	Technology	Operating	RFQ	\$50,000.00	3/23/2017	Bazon-Cox and Associates, Inc.	2 years				





# MARCH FY 2017 Financial Report

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